## **University Management and Finances**

(Table9) Ratios Pertaining to Operating Activities Income and Expenditure Statement / Ratios Pertaining to Consumption Income and Expenditure Statement (Trust-wide)

	Ratios	Formula ( * 100)	AY2016	AY2017	AY2018	AY2019	AY2020	Remarks
1	Personnel Expenditure Ratio	Personnel Expenditure Ordinary Income	% 48.7	% 49.1	% 49.0	% 49.9	% 50.6	
		Personnel Expenditure	40.7	49.1	49.0	49.9	30.0	
2	Personnel Dependency Ratio	Income from Student Fees	65.0	67.0	67.9	69.2	69.2	
	Education and Research Expenditure Ratio	Education and Research Expenditure						
3		Ordinary Income	40.2	37.9	38.0	38.0	41.3	
	Administrative Expenditure Ratio	Administrative Expenditure						
4		Ordinary Income	7.0	7.5	7.6	8.1	7.9	
5	Interest on Payable Debts Ratio	Interest on Payable Debts						
		Ordinary Income	0.0	0.0	0.0	0.0	0.0	
6	Ratio of Net Income/Loss for Operating Activities (Ratio of Attributable Balance)	Net Income/Loss for Given Academic Year Prior to Allocations to Capital Funds						
0		Income from Operating Activities	5.8	5.9	5.7	3.5	0.6	
7	Expenditure-to-Income Ratio for Operating Activities (Rate of Consumption Expenditure)	Operating Activities Expenditure						
		Income from Operating Activities	94.2	94.1	94.3	96.5	99.4	
8	Expenditure-to-Income Ratio after Allocation to Capital Funds (Ratio of Consumption Balance)	Operating Activities Expenditure						
		Income from Operating Activities — Allocations to Capital Funds	98.7	96.0	95.4	101.6	102.8	
9	Student Fee Income Ratio	Income from Student Fees						
		Ordinary Income	74.9	73.2	72.2	72.1	73.1	
10	Donations Ratio	Donations						
		Income from Operating Activities	3.5	2.3	1.7	2.5	1.6	
11	Ordinary Donations Ratio	Donations in Educational Activity Income and Expenditure						
		Ordinary Income	001	0.9	0.8	1.5	0.8	
12	Subsidies Ratio	Subsidies						
		Income from Operating Activities	11.3	11.7	11.8	11.8	13.1	
13	Ordinary Subsidies Ratio	Subsidies in Educational Activities Income and Expenditure						
		Ordinary Income	011	11.8	11.9	11.9	13.3	
14	Capital Funds Allocation Ratio	Capital Funds Allocations						
		Income from Operating Activitiese	4.5	2.0	1.2	5.0	3.3	
15	Depreciation Ratio	Amount of Depreciation	0.5			0.1	0.5	
		Ordinary Expenditure	9.5	9.4	9.3	9.1	8.9	
16	Ordinary Net Income/Loss Ratio	Ordinary Net Income/Loss					0.0	
		Ordinary Income	4	5.5	5.2	3.8	0.0	
17	Net Income/Loss Ratio for Educational Activities	Net Income/Loss for Educational Activities	1.7	2.1	1.0		2.2	
		Total Income from Educational Activities	1.7	2.1	1.9	1.1	-3.3	

## Notes:

<sup>1</sup> In accordance with the Accounting Standards for Incorporated Educational Institutions, please enter ratios for the past five years using the figures from Income from Operating Activitiese and Expenditure Statement and Consumption Income and Expenditure Statement (trust-wide), as well as the formulas in the table.

<sup>2</sup> Please enter the data submitted to the Promotion and Mutual Aid Corporation for Private Schools of Japan (PMAC).